### FORMULATION:

**March**
With input from the ICs, the Director identifies underlying philosophy and NIH priorities for proposed allocation of funds including specific areas of emphasis.

**May-July**
Budget Retreat or similar meeting is hosted with IC Directors to discuss proposals and make recommendations.

**Aug. Sept.**
NIH submits priorities for the DHHS Preliminary Budget, and defends NIH request to HHS budget review board.

**Nov-Dec**
NIH Director may appeal budget at time of the OMB Passback.

**Dec-Jan**
NIH develops President's Budget (PB) and Congressional Justification in accordance with NIH priorities and Administration policy.

### PRESENTATION:

**Jan-Feb**
NIH submits the Congressional Justification (CJ).

**Spring**
NIH and IC Directors testify to defend the President's Budget before the Labor/HHS House and Senate Appropriations Subcommittees.

**Summer**
House/Senate Appropriations Subcommittees should mark-up the President's Budget by IC.

**Aug-Sep**
Conferences from the House/Senate Appropriations Subcommittees should resolve any differences between dollar levels and guidance (including earmarks) provided by both bodies in response to the President's Budget. Guidance from one Subcommittee not reported in the other or in Conference remains in effect.

**Sept-Dec.**
The Congress appropriates funds for each IC, OD, and B&F.

### EXECUTION:

**Oct 1**
Fiscal year starts Oct. 1; apportionments requested by OMB, allotments established and allowances issued.

**Oct-Dec.**
The NIH develops operating policy for ICs within the parameters identified by Congress.

**Oct 1-Sep 30**
Obligation and expenditure of appropriated funds during the fiscal year.

**Sep 30**
End of the fiscal year, books closed

**Oct-Nov**
Reconciliation

**Dec-Jan**
Collect and report official data for use in President's Budget and Congressional Justification (including disease, condition, and research area categories).